## **Community and Equality Impact Assessment**

As an authority, we have made a commitment to apply a systematic equalities and diversity screening process to both new policy development or changes to services.

This is to determine whether the proposals are likely to have significant positive, negative or adverse impacts on the different groups in our community.

This process has been developed, together with **full guidance** to support officers in meeting our duties under the:

- Equality Act 2010.
- The Best Value Guidance
- The Public Services (Social Value) 2012 Act

### About the service or policy development

Name of service or policy	Social Infrastructure Contract 2024-28
Lead Officer	Monica Needs
Contact Details	Head of Participation and Engagement

#### Why is this service or policy development/review needed?

In 2019, the council commissioned a social infrastructure support service contract on a three year plus one basis. The current contract will therefore expire on the 30<sup>th</sup> of June 2023. To continue to invest in the social infrastructure of Barking and Dagenham and witness the benefits of a stronger and more connected social infrastructure, the council will need to recommission a new partner to provide a support service to local VCSE groups from July 2024.

Much progress has been made since 2019 when we first commissioned the support service. This includes the development of a local endowment fund, which the council has invested £1.67 million of CIL money into, and its investment policy developed was by a resident panel. In addition, we have witnessed the growth of multiple networks of VCSE groups joined together through shared issues such as mental health, early help, and food. These networks have brought in £2.2 million worth of funding into the borough and have meant that fewer people have gone hungry, more people are connected across diverse backgrounds, and residents are more able to find solutions to problems in their community. This has led to fewer people reaching crisis point and accessing council services, reducing pressure on council resources and funding which has been put under significant financial strain over the last ten years.

While we should celebrate the progress the borough has made, if we wish to see this growth of collaborative working and trust between the council and social infrastructure continue, the council must re-invest in a new social infrastructure contract from 2024 onwards. The social infrastructure contract's specification for 2024 will focus on the key themes outlined below:

- 1. Leading the sector to stimulate new opportunities in the borough
- 2. Develop collaboration between civil society groups and between the sector and partners
- 3. Support local groups to build sustainable organisations
- 4. Provide representation of the local VCSE sector with the council and other partners

# 1. Community impact (this can be used to assess impact on staff although a cumulative impact should be considered).

What impacts will this service or policy development have on communities? Look at what you know. What does your research tell you?

Please state which data sources you have used for your research in your answer below

Consider:

- National & local data sets
- Complaints
- Consultation and service monitoring information
- Voluntary and Community Organisations
- The Equality Act places a specific duty on people with 'protected characteristics'. The table below details these groups and helps you to consider the impact on these groups.
- It is Council policy to consider the impact services and policy developments could have on residents who are socio-economically disadvantaged. There is space to consider the impact below.

Potential impacts	Positive	Neutral	Negative	What are the positive and negative impacts?	How will benefits be enhanced and negative impacts minimised or eliminated?
Local communities in general	X			The social infrastructure contract will benefit local communities in general by building the relationships between VCSE partners and the council to help more people find solutions to problems in their localities and communities. This will mean that it's easier for local communities to find help nearer to home and from places they know and trust. Not everyone can or wants to use the council to help them; for a lot of people, a local community group, café, or faith space may be much more approachable.  Developing spaces where communities can connect and find help will encourage more cohesion between communities where people from different backgrounds can	Benefits to local communities may be enhanced by ensuring that the provider develops a diverse set of relationships so that communities across the borough and from a variety of backgrounds can benefit from support.  The benefits to local communities in general can be enhanced further by asking the provider to ensure that smaller civil society groups are included in discussions, workstreams, and have a place at the table in decision making.

			T	
			interact. The provider	
			will act as a facilitator in	
			connecting these groups	
			in a variety of	
			workstreams focused on	
			the outcomes of the	
			Borough Manifesto.	
Age	Х		The provider will work	The council will support VCSE
			with the council and	groups in their engagement with
			VCSE sector to support	young people, to gauge their
			local people of all ages.	views on joint projects and issues
				within the borough.
			A strong social	
			infrastructure can	The council will support the
			provide young people	provider and VCSE groups in
			with opportunities to	organising community events and
			engage with their local	ensure council-led events appeal
			communities in	to a range of ages.
			meaningful activities, as	
			well as through	
			employment and skills	
			training. Through	
			supporting organisations	
			in developing	
			relationships and	
			resources, the social	
			infrastructure contract	
			will contribute to	
			improved outcomes for	
			young people.	
			young people.	
			VCSE groups are	
			valuable sources of	
			community activity and	
			can help in reducing	
			social isolation and	
			health among older	
			,	
			people. By supporting	
			and enhancing social	
			action projects delivered	
			by VCSE groups, the social infrastructure	
			contract will aid the	
			reduction of loneliness	
			and isolation, as well as	
			physical health ailments	
			through activities such	
Dischilit	\ \		as community check-ins.	Miniminian Nanathus Immast
Disability	X	X	Positive impacts	Minimising Negative Impacts
			Joint projects, networks,	The provider will provide support
			and learning events	and guidance to VCSE groups
			referenced in the social	looking to move premises,

			infrastructure contract	including guidance on
			have the potential to provide opportunities for	accessibility needs for disabled people.
			people with disabilities to engage in the	The provider will agree to
			community. Many VCSE	encourage sensible parking at
			groups provide	events and meetings which does
			community support for people with disabilities.	not impede public walkways.
			Negative impacts There is a risk of people with disabilities being	
			excluded from events	
			and discussion forums if they are not sufficiently	
			accessible.	
			Parking at in person workshops and	
			meetings could	
			potentially have an	
			impact on the wider	
			community, especially on people with mobility	
			issues, if parked cars	
			block walkways.	
Gender	X	X	Positive impact	The provider will endeavour to
reassignment			Generating more collaboration across the	incorporate people from all backgrounds into workstreams
			community and with a	and decision-making bodies,
			variety of VCSE groups	helping to mitigate against biases
			will mean that people	and create spaces where
			from all backgrounds	everyone is free to share their
			and perspectives can interact and learn from	experiences.
			each other's	If issues relating to gender
			experiences. These	reassignment arise, the provider,
			interactions should lead	with support from the council, can
			to shared understanding and increased empathy	provide guidance and signposting to relevant organisations.
			between people with	to reference enganications.
			different perspectives	
			and backgrounds.	
			Negative impact	
			There may be tensions	
			among some VCSE	
			groups on the topic of gender reassignment.	
			Some groups,	
			particularly those who	

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				are founded on religious	
				schools of thought, may	
				be reluctant to change	
				traditional views on the	
				topic and could promote	
		V		discrimination.	
Marriage and		X		The Public Sector	
civil partnership				Equality Duty only	
				applies to marriage and	
				civil partnership in the	
				context of preventing discrimination.	
Drognancy and	X			The social infrastructure	The social infrastructure support
Pregnancy and maternity	^			contract will contribute to	The social infrastructure support service will involve supporting
inaternity				thriving, connected	groups of varying aims across the
				communities which may	borough, including those who
				provide support for	help women and their partners or
				women during	carers in pregnancy and
				pregnancy and	maternity. This support will
				maternity.	encompass sharing resources
				materinty.	and knowledge through networks,
				VCSE groups who focus	training opportunities, and access
				predominantly on	to consortium bids for funding. All
				women's issues will	of this can help develop those
				have access to extra	groups which specifically help
				support and resources	women to become stronger and
				because of the social	more sustainable.
				infrastructure support	
				service. This support	
				may be used to further	
				their projects and	
				provide additional help	
				and guidance to their	
				client base during	
				pregnancy and	
				maternity.	
Race (including	X		Χ	A strong social	Enhancing positive impact
Gypsies, Roma				infrastructure plays a	The provider will be required to
and Travellers)				key role in connecting	ensure that Black and minority
				communities and	ethnic led VCSE groups are
				encouraging people	included in networks and
				from different	collaborative working, which will
				backgrounds to interact	help to bring people from diverse
				and work together.	communities together and allow
				D	people from all races to make
				Black and minority	decisions about issues that affect
				ethnic communities are	them most in their communities.
				statistically more likely to	Miniminion was noticed in the second
				face socio-economic	Minimising negative impact
				deprivation and	The provider will be expected to
				therefore experience	ensure that networks, decision
				more issues that might	making representation and

require external support access to funding is reflective of beyond that of friends the borough's demographics. The and family. These provider will also be expected to help organisations that are communities will therefore benefit from a struggling to sustain themselves stronger social with signposting to relevant infrastructure which is support or training. equipped with the knowledge, skills, and relationships to help those in need find the right route to support. The number of Black and minority ethnic led VCSE groups has declined over the last ten years in the UK (source: 360 Giving). The social infrastructure contract will support all VCSE groups in the borough, regardless of racial background, to ensure that they can continue to function and help fulfil their objectives. **Negative impact** There is a risk that Black, and minority ethnic-led groups do not share the same decision making powers as other groups, or are less likely to access funding opportunities due to structural inequalities. Χ Religion or belief Χ **Positive impact Enhancing positive impact** The provider will encourage The social infrastructure support service will interfaith work and activities to facilitate more encourage groups of different backgrounds and beliefs to collaboration between interact and share decisions. groups based around different faiths. There exist some community Mitigating negative impact tensions between faith Work over the past four years has demonstrated that, for the organisations, therefore, most part, faith groups are willing more work to connect to share spaces with groups of these groups through

joint workstreams and other faiths. The provider will be expected to use a variety of collaboration will encourage individuals to channels to engage VCSE groups to ensure that more faith put their differences aside and work for the groups are invited to get involved good of the borough. in joint working arrangements and can benefit from the sharing When planning events, of spaces and resources. the provider will need to consider faith-based The Public Sector Equality Duty access needs. This will is inclusive of those with no faith or religion. Non-Faith groups, as enable better inclusion such secular and humanist of a variety of faith groups and improve societies, will have access to the cohesion between them. same opportunities as Faithbased organisations, such as support in accessing funding or **Negative impact** Some organisations do securing new assets not wish to work together or share spaces with organisations outside their own faith. There is a risk that the views of certain faith groups are incorporated more strongly into workstreams while other faiths are ignored. This could alienate some faith groups or leave some views underrepresented. Sex Χ Χ **Positive Impact Enhancing Positive Impact** A more vibrant social The specification of the support service contract will require the infrastructure will provide more provider to ensure that there is a opportunities for all balance of genders at decision genders to become making forums and in accessing involved in their funding. communities. **Mitigating Negative Impact** Groups with a focus on The social infrastructure support supporting a particular gender will benefit from service contract informs the the support service in provider of their equalities accessing help, training, obligations. The provider will be and increased access to expected to step in where funding pots through collaborative working is biased being part of a more towards a certain gender, which connected social

			infrastructure. By being part of a larger network, smaller organisations will benefit from the experience and expertise of more established groups.  Negative Impact Some VCSE groups, particularly those of a faith-based nature, may have conflicting ideas about the roles of different genders. These ideas may conflict with the understandings set out in the council's Equality and Diversity Strategy.	may exclude certain views and experiences.
Sexual orientation	X	X	Positive Impact A more connected social infrastructure will allow people from all backgrounds to connect and contribute to work in the borough. Joint projects and events will allow the views of people from differing sexual orientations to be heard, shared, and implemented.  Negative Impact There may be some tensions among some members of VCSE groups, particularly those of a faith-based nature, around the topic of sexual orientation. There is a risk that some individuals could use their organisation as a platform to promote discrimination.	Enhancing positive impact The provider will ensure that there is diversity of VCSE group representation at forums, consortium approaches to work, and at decision making boards.  Mitigating negative impact If the provider or another VCSE group wants to engage with issues relating to sexual orientation, the council will provide support, guidance and signposting to relevant organisations.

Socio-economic Disadvantage	X	A strong social infrastructure encourages more VCSE groups to share resources and knowledge, adopting a values-driven approach to work rather than approach led by organisation first. This means that more people in need will access the help they need through a joined up social infrastructure where groups are equipped with the tools and knowledge required to signpost people to the right route of support.  VCSE groups are already connected on topics such as food scarcity and social isolation, both most often affecting those from socio-economic deprived backgrounds. As the social infrastructure contract is re-commissioned, this work will be further supported to ensure that residents in need of financial guidance and support can access it more readily in their communities.	The provider will support VCSE groups to work collaboratively to join up skills and resources of groups across the borough. This collaboration will ensure that more people in need of support can access it.
Any community issues identified for this location?		N/A	

#### 2. Consultation.

Two workshops, online and in person, with representatives from the VCSE sector were held in November 2023. These workshops were combined with an online survey which ran for four weeks through the council's One Borough Voice platform. A total of 12 representatives from the VCSE offered feedback at the workshops or through the survey. The questions and feedback discussed in these workshops and the survey can be found in Appendix 1 of the Procurement report.

A consultation workshop with senior council officers was also held in December 2023, including officers from Public Health, Culture and Heritage, Strategy, Education, and Commissioning. A summary of the questions and feedback gathered through this workshop can be found in Appendix 2 of the Procurement report.

There were no issues raised by VCSE representatives or the consulted council officers with the procurement of the contract, only suggestions were made as to how we can improve our relationship between sectors.

## 3. Monitoring and Review

How will you review community and equality impact once the service or policy has been implemented?

These actions should be developed using the information gathered in **Section1 and 2** and should be picked up in your departmental/service business plans.

Action	By when?	By who?
Review of the social infrastructure support service contract deliverables and outcomes	Quarterly, starting July 2024	Participation and Engagement Team and the provider
Review the contract progress and decide on one year extension	October 2026	Participation and Engagement Team and the provider
Final review and evaluation	June 2028	Participation and Engagement Team and the provider

#### 4. Next steps

It is important the information gathered is used to inform any Council reports that are presented to Cabinet or appropriate committees. This will allow Members to be furnished with all the facts in relation to the impact their decisions will have on different equality groups and the wider community.

Take some time to summarise your findings below. This can then be added to your report template for sign off by the Strategy Team at the consultation stage of the report cycle.

#### Implications/ Customer Impact

The social infrastructure support service contract sets out a four-year vision for the the social infrastructure in Barking and Dagenham from 2024-2028.

The main aims of the contract will be to:

- Lead the sector to stimulate new opportunities in the borough
- Develop collaboration between civil society groups and between the sector and partners
- Support local groups to build sustainable organisations
- Provide representation of the local VCSE sector with the council and partners

The adoption of the contract will impact all VCSE groups in the borough from all backgrounds and topics of interest. The specification has been collaboratively designed with jointly agreed outcomes that will have an impact on the social infrastructure of the borough as well as the council for years to come.

## 5. Sign off

The information contained in this template should be authorised by the relevant project sponsor or Divisional Director who will be responsible for the accuracy of the information now provided and delivery of actions detailed.

Name	Role (e.g. project sponsor, head of service)	Date
Rhodri Rowlands	Director of Community Participation and Prevention	10/01/2024